

North Tyneside Health & Wellbeing Board Report

Date: 23 March 2023

Title: Place Based
Partnership Working in
North Tyneside

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1. Purpose:

To provide an overview of proposed placed based partnership arrangements in North Tyneside in the context of the developing Integrated Care System across the North East and North Cumbria.

2. Recommendation(s):

The Board is recommended to:-

- Note the proposed arrangements for place based partnership working in the borough and,
- Endorse the goals and draft plan

3. Policy Framework

This item relates to the priority of developing an integrated health and care system within the Joint Local Health and Wellbeing Strategy, “Equally Well: A healthier, fairer future for North Tyneside 2021- 2025”. The strategy was approved by the Board in November 2021 and is available to view by [clicking here](#).

4. Information:

4.1 Background

On 1 July 2022, Integrated Care Boards (ICBs) became legally established as NHS statutory bodies through the Health and Care Act 2022, and CCGs were abolished. As part of the development of ICBs, partnerships at place level play a central role in planning and improving health and care services, proactively identifying, and responding to population need. The Thriving Places guidance¹, published in September 2021 supports partner organisations in integrated care systems to collectively define their place-based partnership working.

¹ Thriving places: Guidance on the development of place-based partnerships [ICS-implementation-guidance-on-thriving \(england.nhs.uk\)](https://www.england.nhs.uk/publication/ics-implementation-guidance-on-thriving-england-nhs.uk)

Place-based partnerships are collaborative arrangements formed by the organisations responsible for arranging and delivering health and care services in a locality or community. People access most of the health and care services they use in the 'place' in which they live, including advice and support to stay well and access to joined-up treatment when they need it. Place-based partnerships are the foundation of integrated care systems with shared objectives, built on a mutual understanding of the population and a shared vision. focussed on improving the health and wellbeing outcomes for the population, preventing ill health, and addressing health inequalities.

4.2 Northeast and North Cumbria Integrated Care Board (NENC ICB)

The NENC ICB is the NHS statutory body for strategic planning, resource allocation, system performance oversight, system integration and improvement in line with the ICP strategy and priorities. Place based committees are being established across the ICS to discharge on behalf of the ICB Executive Committee, the statutory commissioning responsibilities of the ICB which have been delegated to local level and to carry out responsibility for executive actions and decisions on behalf of the ICB Executive Committee.

4.3 A place-based model for North Tyneside

The Health and Wellbeing Board provides a shared vehicle for political, clinical, professional and community leaders of a place to develop a shared ambition for improving health and wellbeing and addressing health inequalities. This is undertaken through the joint strategic needs assessment (JSNA) and the agreement of the joint health and wellbeing strategy.

The Board agreed a new Health and Wellbeing Strategy – 'Equally Well'² in November 2021 which was the culmination of collaborative work to support the Mayor and Cabinet's policy priority to tackle the impact of the pandemic which amplified the inequalities across the borough. The strategy informed the development of the Northeast and North Cumbria Integrated Care Partnership (NENC ICP)– 'Better Health and Wellbeing for All'³ which was published in December 2022.

The Health and Wellbeing Board will continue to provide strategic leadership for the JSNA and delivery of the health and wellbeing strategy 'Equally Well', however a new officer led committee will be established in North Tyneside which will not only strengthen the current arrangements but will support the developing ICB at place.

The new committee will be established, a known as the North Tyneside Health, Care and Wellbeing Executive and will provide an opportunity for meaningful collaboration, planning and improving health and care services, co-ordinating care and integrating services while proactively identifying and responding to population need. While the Executive will undertake the statutory commissioning responsibilities and executive actions and decisions delegated to it by the ICB Executive Committee, it will also make decisions and take actions in relation to other shared local priorities within the delegated authority of its members.

North Tyneside Health, Care and Wellbeing Executive will be accountable to the ICB Executive for those responsibilities delegated. It will also report directly to the North Tyneside Health and Wellbeing Board as the work of this committee will directly contribute

² Equally Well: A healthier, fairer future for North Tyneside 2021 – 2025 [Layout 1 \(northtyneside.gov.uk\)](https://www.northtyneside.gov.uk)

³ Better health & wellbeing for all: A plan to improve health and care in the North East and North Cumbria [icp-strategy-v12.pdf \(northeastnorthcumbria.nhs.uk\)](https://www.northeastnorthcumbria.nhs.uk)

to the delivery of the North Tyneside health and wellbeing strategy 'Equally Well' and in particular implementing the key priority of the strategy in relation to health and social care integration.

It has been agreed that the Chief Executive of the local authority will be the chair of the North Tyneside Health, Care and Wellbeing Executive.

In line with the ICB Executive's draft terms of reference for place-based committee's the proposed membership is set out below but is yet to be confirmed:

- Chair – North Tyneside Council Chief Executive
- Deputy Chair – Executive Director North ICP
- Integrated Care Board member
 - Director of Place
 - Director of Nursing
 - Medical Director
 - Finance Director
 - Clinical Lead for systems and partnerships at place
- North Tyneside Council Directors
 - Director of Public Health
 - Director of Adult Social Care
 - Director of Children's Services
- NHS provider chief officers
 - Northumbria Health Care Foundation Trust
 - Newcastle upon Tyne Hospitals Trust
 - Cumbria, Northumberland, Tyne and Wear Mental Health Trust
 - Northeast Ambulance Service
- Primary Care - PCN Director

The intention is not to duplicate the membership of the Health and Wellbeing Board but to ensure that, as a decision-making sub-committee, representatives are sufficiently senior with the delegated authority to make decisions on behalf of the organisations they represent.

The policy direction for North Tyneside will continue to be articulated by the Mayor, Cabinet, and Elected Members, including discussion in the Health and Wellbeing Board Chaired by the Cabinet Member for Public Health.

4.4 Structure and accountability

There are a range of exiting groups and partnership in the borough relation to health, care, and wellbeing. The Executive should have oversight of those that directly contribute to its priorities, the plan, and the delegated decisions. Partners have agreed that the Future Care Board and associated groups will be stood down. Some existing groups and partnerships will continue to be fundamental to the work of the Executive but may need to be reviewed and amended and other new groups/partnerships may need to be established. For example, a new ICB primary care sub-committee may be established and a local joined up approach to communication and engagement could be established to support the work of the Executive and ensure that local people are at the heart of the decisions that are made. Representatives could include Healthwatch, the Patients Forum, Community Health Care Forum, VCS, Carers Partnership

Existing partnerships to be maintained include:

- Ageing and Living Well Locally Board
- Community Mental Health Board
- BCF Partnership shapes the plan and should report direct to the Executive who will authorise the plan and funding with final sign off by HWB in line with national guidance.
- The Children's Partnership, a subcommittee of the North Tyneside Strategic Partnership provides the multiagency safeguarding arrangements for the borough and develops 'The Children and Young People's Plan for the borough.
- System Resilience Group across Northumberland and North Tyneside
- Continuing health Care - a number of groups currently exist and may need to be rationalised.

Appendix 1 sets out the proposed structure and accountability arrangements.

4.5 Shared goals

A shared set of goals has been agreed across the NENC ICP, through collective efforts and informed by our local JSNA and health and wellbeing strategy Equally Well.

In North Tyneside we want:

- Our people to live longer and healthier lives.
- Our people to have fairer outcomes.
- Our people to have better health and care services.
- Our children to have the best start in life.

Our local plan will be developed to meet these goals and actions will be drawn from:

- The key areas for actions in the health and wellbeing strategy 'Equally Well':
 - Best start in life
 - Maximising capabilities of children, young people and adults
 - Fair employment and work for all
 - Healthy standard of living for all
 - Place and communities
 - Lifestyles and health behaviours
 - Integrated health and care
- NHS England's operational planning guidance and priorities for 2023-24
 - Prioritise recovering core services and productivity.
 - Return to delivering the key ambitions in the NHS Long Term Plan
 - Continue transforming the NHS for the future.
- The operational focus required for winter resilience across the borough.
 - support people in the community
 - maximise bed capacity and support ambulance services.
 - Ensure timely discharge and support people to leave hospital when clinically appropriate.

4.6 Our draft local priorities

- Health Inequalities – using a health inequalities lens in all that we do across health and social care with a system focus, across life span from pregnancy to end of life including a focus on Core20Plus5 and Deep End Practices.
- Transforming mental health services for children and adults across health, social care, and education.
- Improved performance of specific health services including cancer waiting times and urgent & emergency care.
- Building capacity and capability to deliver more care at home, support admission avoidance and improve hospital discharge inc. Enhancing Community Services, 2UCR, virtual ward, EHCH developments, domiciliary care response and the use of Better Care Fund.
- Improving primary care access & service delivery. Both core/universal and targeted (for those people facing multiple disadvantage). Integration: developing integrated neighbourhood teams in line with the Fuller report recommendations.
- Ageing Well service integration & development (across health, social care, CVS) including the Backworth Ageing Well Village development.
- Children, Young People & Adults with complex health and social care needs including SEND, LAC, Learning disabilities and autism.
- Social care transformation including carers, wider market management, housing, digital.

5. Decision options:

The Health and Wellbeing Board may either choose to accept the recommendations or refuse to accept them.

6. Reasons for recommended option:

The Health and Wellbeing Board is recommended to accept the recommendations in order to promote collaborative and integrated approaches to health and care across the borough in line with the intentions of the joint health and wellbeing strategy.

7. Appendices:

Appendix 1 North Tyneside Place Based Arrangements.

8. Contact officers:

Wendy Burke, Director of Public Health, North Tyneside Council 0191 6432104

Anya Paradis, Place Based Director North Tyneside, NENC ICB 0191 2931157

9. Background information:

The following background documents have been used in the compilation of this report and are available from the author:-

COMPLIANCE WITH PRINCIPLES OF DECISION MAKING

10 Finance and other resources

Any financial implications arising from the establishment of place based working will be met from existing budgets or partner organisations.

11 Legal

The Board has a duty under Section 195 of the Health & Social Care Act 2012 to encourage partners to work closely together and in an integrated manner for the purpose of advancing the health and wellbeing of the people in the area.

12 Consultation

There has been consultation with chief officers of health and care organisations through the NENC ICB Joint Management Executive Group and also the Future Care Executive Group in developing these arrangements.

13 Human rights

There are no human rights implications directly arising from this report.

14 Equalities and diversity

There are no equalities and diversity implications directly arising from this report.

15 Risk management

No specific risks have been identified.

16 Crime and disorder

There are no crime and disorder implications directly arising from this report.

SIGN OFF

Chair/Deputy Chair of the Board

Director of Public Health

Interim Director of Children's Services

Interim Director of Adult Services

Director of Healthwatch North Tyneside

Integrated Care Board Director of Place

Appendix 1: North Tyneside Place Based Arrangements

